

Multi Domain Battle Army Capabilities Integration Center

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Speaking with a Commonality Language - Bruce Newsome 2007

In recent years, the U.S. Army has become increasingly interested in "commonality"--the sharing of common parts across different entities. Unfortunately, commonality is poorly defined and conceptualized, which can contribute to confused discussion and poor decisionmaking. This report offers a new, more rigorous lexicon. It identifies nine concepts that are often conflated with commonality and discretely defines and conceptualizes them using examples for each concept. It is motivated by the reported costs arising from a lack of clear definitions during recent Army acquisition processes and by cases in which unclear definitions of commonality have led to significant problems. Commonality offers advantages and disadvantages. It can increase operational and logistical flexibility: If the same component can be replaced on multiple systems, the logistical burden decreases, and a common major component suggests common operational performance, helping different systems work together. Such components may also reduce development and procurement costs. However, commonality can decrease design freedom and operational flexibility. Moreover, the acquisition of common components across multiple systems might impose extra development or procurement burdens that outweigh the actual benefits. The Army needs to understand the benefits, burdens, and operations risks of commonality so that it can determine how much commonality should be sought.

Powering the U.S. Army of the Future - National Academies of Sciences Engineering and Medicine 2022-03-09

At the request of the Deputy Assistant Secretary of the Army for Research and Technology, Powering the U.S. Army of the Future examines the U.S. Army's future power requirements for sustaining a multi-domain operational conflict and considers to what extent emerging power generation and transmission technologies can achieve the Army's operational power requirements in 2035. The study was based on one operational usage case identified by the Army as part of its ongoing efforts in multi-domain operations. The recommendations contained in this report are meant to help inform the Army's investment priorities in technologies to help ensure that the power requirements of the Army's future capability needs are achieved.

The Battle of Salamis - Barry Strauss 2005-08-16

On a late September day in 480 B.C., Greek warships faced an invading Persian armada in the narrow Salamis Straits in the most important naval battle of the ancient world. Overwhelmingly outnumbered by the enemy, the Greeks triumphed through a combination of strategy and deception. More than two millennia after it occurred, the clash between the Greeks and Persians at Salamis remains one of the most tactically brilliant battles ever fought. The Greek victory changed the course of western history -- halting the advance of the Persian Empire and setting the stage for the Golden Age of Athens. In this dramatic new narrative account, historian and classicist Barry Strauss brings this landmark battle to life. He introduces us to the unforgettable characters whose decisions altered history: Themistocles, Athens' great leader (and admiral of its fleet), who devised the ingenious strategy that effectively destroyed the Persian navy in one

day; Xerxes, the Persian king who fought bravely but who ultimately did not understand the sea; Aeschylus, the playwright who served in the battle and later wrote about it; and Artemisia, the only woman commander known from antiquity, who turned defeat into personal triumph. Filled with the sights, sounds, and scent of battle, The Battle of Salamis is a stirring work of history.

Military Review - 2019

The AEF Way of War - Mark Ethan Grotelueschen 2006-11-20

This 2007 book provides the most comprehensive examination of American Expeditionary Forces (AEF) combat doctrine and methods ever published. It shows how AEF combat units actually fought on the Western Front in World War I. It describes how four AEF divisions (the 1st, 2nd, 26th, and 77th) planned and conducted their battles and how they adapted their doctrine, tactics, and other operational methods during the war. General John Pershing and other AEF leaders promulgated an inadequate prewar doctrine, with only minor modification, as the official doctrine of the AEF. Many early American attacks suffered from these unrealistic ideas that retained too much faith in the infantry rifleman on the modern battlefield. However, many AEF divisions adjusted their doctrine and operational methods as they fought, preparing more comprehensive attack plans, employing flexible infantry formations, and maximizing firepower to seize limited objectives.

Countdown to Zero Day - Kim Zetter 2015-09-01

A top cybersecurity journalist tells the story behind the virus that sabotaged Iran's nuclear efforts and shows how its existence has ushered in a new age of warfare—one in which a digital attack can have the same destructive capability as a megaton bomb. "Immensely enjoyable . . . Zetter turns a complicated and technical cyber story into an engrossing whodunit."—The Washington Post The virus now known as Stuxnet was unlike any other piece of malware built before: Rather than simply hijacking targeted computers or stealing information from them, it proved that a piece of code could escape the digital realm and wreak actual, physical destruction—in this case, on an Iranian nuclear facility. In these pages, journalist Kim Zetter tells the whole story behind the world's first cyberweapon, covering its genesis in the corridors of the White House and its effects in Iran—and telling the spectacular, unlikely tale of the security geeks who managed to unravel a top secret sabotage campaign years in the making. But Countdown to Zero Day also ranges beyond Stuxnet itself, exploring the history of cyberwarfare and its future, showing us what might happen should our infrastructure be targeted by a Stuxnet-style attack, and ultimately, providing a portrait of a world at the edge of a new kind of war.

Reinforcing Deterrence on NATO's Eastern Flank - David A. Shlapak 2016

"Russia's recent aggression against Ukraine has disrupted nearly a generation of relative peace and stability between Moscow and its Western neighbors and raised concerns about its larger intentions. From the perspective of the North Atlantic Treaty Organization (NATO), the threat to

the three Baltic republics of Estonia, Latvia, and Lithuania -- former Soviet republics, now member states that border Russian territory -- may be the most problematic of these. In a series of war games conducted between summer 2014 and spring 2015, RAND Arroyo Center examined the shape and probable outcome of a near-term Russian invasion of the Baltic states. The games' findings are unambiguous: As presently postured, NATO cannot successfully defend the territory of its most exposed members. Fortunately, it will not require Herculean effort to avoid such a failure. Further gaming indicates that a force of about seven brigades, including three heavy armored brigades -- adequately supported by airpower, land-based fires, and other enablers on the ground and ready to fight at the onset of hostilities -- could suffice to prevent the rapid overrun of the Baltic states"--Publisher's web site.

Triumph & Defeat - Terrence J. Winschel 2006-10-06

The study of the Civil War in the Western Theater is more popular now than ever before, and the center of that interest is the months-long Vicksburg Campaign, which is the subject of National Park Historian Terrence J. Winschel's new book *Triumph & Defeat: The Vicksburg Campaign*, Vol 2. Following up on the popular success of his earlier book of the same name, Winschel offers ten new chapters of insights into what has been declared by many to have been the most decisive campaign of the Civil War. Designed to appeal to both general readers and serious students, Winschel's essays cover a wide range of topics, including military operations, naval engagements, leading personalities, and even a specific family caught up in the nightmarish 47-day siege that nearly cost them their lives. Smoothly written and deeply researched, these fresh chapters offer balanced and comprehensive analysis written with the authority that only someone who has served as Vicksburg's Chief Historian since 1978 can produce. Bolstered by photographs, illustrations, and numerous outstanding original maps, this second volume in the *Triumph & Defeat* series will stand as a lasting contribution to the study of the Civil War. About the author: Winschel is author of many books, including *Triumph & Defeat: The Vicksburg Campaign* (1998, 2004), *Vicksburg is the Key: The Struggle for the Mississippi River* (2003), *Vicksburg: Fall of the Confederate Gibraltar* (1999), and *The Civil War Diary of a Common Soldier* (2000). Terry is also a popular speaker on the Civil War Round Table circuit and has made frequent appearances on the History Channel. He lives in Vicksburg, where he works as the battlefield's chief historian.

The Future of the Army - David Barno 2016-09-23

Warfighting - Department of the Navy 2018-10

The manual describes the general strategy for the U.S. Marines but it is beneficial for not only every Marine to read but concepts on leadership can be gathered to lead a business to a family. If you want to see what make Marines so effective this book is a good place to start.

Commentary on "The US Army in Multi-domain Operations 2028" - Huba Wass de Czege 2020

Countering the aggression of Russian or Chinese "hegemonic" behavior will require a rapid, ready, and appropriate reaction along anticipated lines of operations to deter rather than accelerate crisis escalation, and to defend the status quo when challenged. Do the central ideas in the United States Army Training and Doctrine Command (TRADOC) Pamphlet 525-3-1, "The U.S. Army in Multi-Domain Operations 2028," provide logical counters to hegemonic behavior from Russia or China? This monograph offers a critique of TRADOC Pamphlet 525-3-1 to avoid the foundational flaws from its predecessor concepts, *AirSea Battle* and *Multi-Domain Battle*, and to reinforce the foundation for continued discussion, analysis, and development to evolving Army and Joint doctrine. Today the United States and its Allies must cooperate to keep our advantageous peace. By keeping the peace between the United States, Russia, and China, and by the logic of our theory of victory, we are all more likely to manage other lesser anticipated and unanticipated dangers ahead.

Multi-Domain Battle in the Southwest Pacific Theater of World War II - Christopher M.

Rein 2018-09-16

"Multi-Domain Battle in the Southwest Pacific Theater of World War II" provides a historical account of how US forces used synchronized operations in the air, maritime, information, and land domains to defeat the Japanese Empire. This work offers a historical case that illuminates current thinking about future campaigns in which coordination among all domains will be critical for success.

Chemical Heroes - Andrew Bickford 2020-12-11

In *Chemical Heroes* Andrew Bickford analyzes the US military's attempts to design performance enhancement technologies and create pharmacological "supersoldiers" capable of withstanding extreme trauma. Bickford traces the deep history of efforts to biologically fortify and extend the health and lethal power of soldiers from the Cold War era into the twenty-first century, from early adoptions of mandatory immunizations to bio-protective gear, to the development and spread of new performance enhancing drugs during the global War on Terrorism. In his examination of government efforts to alter soldiers' bodies through new technologies, Bickford invites us to contemplate what constitutes heroism when armor becomes built in, wired in, and even edited into the molecular being of an American soldier. Lurking in the background and dark recesses of all US military enhancement research, Bickford demonstrates, is the desire to preserve US military and imperial power.

Islamist Insurgents on the Defensive - Dave Dilegge 2018-02-28

This work is the fourth Small Wars Journal anthology focusing on radical Sunni Islamic terrorists and insurgent groups. It covers this professional journals writings for 2016 and is a compliment to the earlier Global Radical Islamist Insurgency anthologies that were produced as Vol. I: 20072011 (published in 2015) and Vol. II: 20122014 (published in 2016) and *Jihadi Terrorism, Insurgency, and the Islamic State* spanning 2015 (published in 2017). This anthology, which offers well over six hundred pages of focused analysis, follows the same general conceptual breakdown as the earlier works and is divided into two major thematic sections one focusing on al-Qaeda and Islamic state activities in 2016 and the other focusing on US Allied policies and counterinsurgent strategies.

Weapon Systems Handbook - 2020-05-03

July 2019 Printed in BLACK AND WHITE The Army's Weapon Systems Handbook was updated in July 2019, but is still titled "Weapon Systems Handbook 2018." We are printing this in black and white to keep the price low. It presents many of the acquisition programs currently fielded or in development. The U.S. Army Acquisition Corps, with its 36,000 professionals, bears a unique responsibility for the oversight and systems management of the Army's acquisition lifecycle. With responsibility for hundreds of acquisition programs, civilian and military professionals collectively oversee research, development and acquisition activities totaling more than \$20 billion in Fiscal Year 2016 alone. Why buy a book you can download for free? We print this so you don't have to. We at 4th Watch Publishing are former government employees, so we know how government employees actually use the standards. When a new standard is released, somebody has to print it, punch holes and put it in a 3-ring binder. While this is not a big deal for a 5 or 10-page document, many DoD documents are over 400 pages and printing a large document is a time-consuming effort. So, a person that's paid \$25 an hour is spending hours simply printing out the tools needed to do the job. That's time that could be better spent doing mission. We publish these documents so you can focus on what you are there for. It's much more cost-effective to just order the latest version from Amazon.com. SDVOSB If there is a standard you would like published, let us know. Our web site is usgovpub.com

Cross-Domain Synergy - Usmc Command USMC Command and Staff College 2015-04-02

Today's strategic environment is dynamic and rapidly changing. Warfighting domains, including air, land, and sea, where the United States has dominated for almost one half-century, are increasingly being tested by traditional states, as well as non-state actors. Globalization has facilitated the ability of less capable nations to garner critical warfighting technology. The parity

in technology between nations at war is no longer as great. This leveled the playing field and allowed for non-state actors to have dramatic influence on powerful nations, which has not been the case in the past. Fiscal limitations, unsustainable operations tempos, inadequate training, and current operational planning paradigms and processes have put the United States Military in a perilous situation and hindered its ability to conduct effective and efficient defense. The greatest calamity that could arise from these realities is the inability to address XDS in full-spectrum combat operations against a near-peer adversary.

Lethal and Non-Lethal Fires - Army University Press 2018-09

Lethal and Non-Lethal Fires: Historical Case Studies of Converging Cross-Domain Fires in Large Scale Combat Operations, provides a collection of ten historical case studies from World War I through Desert Storm. The case studies detail the use of lethal and non-lethal fires conducted by US, British, Canadian, and Israeli forces against peer or near-peer threats. The case studies span the major wars of the twentieth-century and present the doctrine the various organizations used, together with the challenges the leaders encountered with the doctrine and the operational environment, as well as the leaders' actions and decisions during the conduct of operations. Most importantly, each chapter highlights the lessons learned from those large scale combat operations, how they were applied or ignored and how they remain relevant today and in the future.

The Army Modernization Imperative - Andrew Hunter 2017-06-16

This report characterizes the context and nature of the U.S. Army's modernization challenge and recommends ways the Army can maximize the effectiveness of its modernization budget going forward.

Strategy - Edward N. Luttwak 2002-01-31

"If you want peace, prepare for war." "A buildup of offensive weapons can be purely defensive." "The worst road may be the best route to battle." Strategy is made of such seemingly self-contradictory propositions, Edward Luttwak shows—they exemplify the paradoxical logic that pervades the entire realm of conflict. In this widely acclaimed work, now revised and expanded, Luttwak unveils the peculiar logic of strategy level by level, from grand strategy down to combat tactics. Having participated in its planning, Luttwak examines the role of air power in the 1991 Gulf War, then detects the emergence of "post-heroic" war in Kosovo in 1999—an American war in which not a single American soldier was killed. In the tradition of Carl von Clausewitz, Strategy goes beyond paradox to expose the dynamics of reversal at work in the crucible of conflict. As victory is turned into defeat by over-extension, as war brings peace by exhaustion, ordinary linear logic is overthrown. Citing examples from ancient Rome to our own days, from Barbarossa and Pearl Harbor down to minor combat affrays, from the strategy of peace to the latest operational methods of war, this book by one of the world's foremost authorities reveals the ultimate logic of military failure and success, of war and peace.

Futures Seminar - U. S. Military 2019-01-16

These papers represent different recommendations by six different Army War College students. Additive to the experience of the AAN Seminar students, Futures Seminar students and faculty further contribute to the Army's understanding of the future force by substantively participating in force development experimentation, wargames and symposia. This participation is made possible by an excellent partnership with the Army Capabilities Integration Center (ARCIC) - primarily through the Chief of Staff of the Army's year-long study program - Unified Quest. This year, Futures Seminar students filled leadership roles during the deep future wargame, serving as either combined/joint task force commanders or as chiefs of staff. The Futures Seminar students are full participants in the professional dialogue about the future force and undoubtedly provide value to the process. 1. The Attributes of the Future Force * 2. Intelligence Explosion and the Future Force * 3. The Big Eight's Potential for Battle Group 2030 * 4. The Army in 2030 and Beyond - Insights on Domain Challenges * 5. Educating the Army - The Genesis of Innovation * 6. The Army Reserve of 2030 The proliferation of technology into everything will radically change

the future military and operational environment. In 2035-2050 the battlespace will be elongated and deepened - and hyper-connected. Engagements will occur at home station military bases through ports of debarkation to tactical assembly areas all the way to the adversary's motor pool. From space to the ocean floor; from military to non- military; from governmental to non-governmental; from state to non- state; from physical to virtual. The operational area will be wherever effects are generated - and the array of stimuli that will generate effects is staggering. The interconnected and global nature of everything will produce physical and virtual effects that have tremendous range, saturation and immediacy - along with daunting complexity and stealth. More than ever before, the tactical fight will be influenced less by the tactical fighter and more by actors or organizations either unknown to the warfighters, or beyond their ability to affect. A hacked and corrupted computer server in the Defense Logistics Agency will have a disproportionately greater impact on a brigade's combat readiness than an enemy's attack on a main supply route.

Preparing for War - J. P. Clark 2017-01-02

The U.S. Army has always regarded preparing for war as its peacetime role, but how it fulfilled that duty has changed dramatically between the War of 1812 and World War I. J. P. Clark shows how differing personal experiences of war and peace among successive generations of professional soldiers left their mark upon the Army and its ways.

Cross-Domain Deterrence - Erik Gartzke 2019-02-01

The complexity of the twenty-first century threat landscape contrasts markedly with the bilateral nuclear bargaining context envisioned by classical deterrence theory. Nuclear and conventional arsenals continue to develop alongside anti-satellite programs, autonomous robotics or drones, cyber operations, biotechnology, and other innovations barely imagined in the early nuclear age. The concept of cross-domain deterrence (CDD) emerged near the end of the George W. Bush administration as policymakers and commanders confronted emerging threats to vital military systems in space and cyberspace. The Pentagon now recognizes five operational environments or so-called domains (land, sea, air, space, and cyberspace), and CDD poses serious problems in practice. In *Cross-Domain Deterrence*, Erik Gartzke and Jon R. Lindsay assess the theoretical relevance of CDD for the field of International Relations. As a general concept, CDD posits that how actors choose to deter affects the quality of the deterrence they achieve. Contributors to this volume include senior and junior scholars and national security practitioners. Their chapters probe the analytical utility of CDD by examining how differences across, and combinations of, different military and non-military instruments can affect choices and outcomes in coercive policy in historical and contemporary cases.

War in 140 Characters - David Patrikarakos 2017-11-14

A leading foreign correspondent looks at how social media has transformed the modern battlefield, and how wars are fought. Modern warfare is a war of narratives, where bullets are fired both physically and virtually. Whether you are a president or a terrorist, if you don't understand how to deploy the power of social media effectively you may win the odd battle but you will lose a twenty-first century war. Here, journalist David Patrikarakos draws on unprecedented access to key players to provide a new narrative for modern warfare. He travels thousands of miles across continents to meet a de-radicalized female member of ISIS recruited via Skype, a liberal Russian in Siberia who takes a job manufacturing "Ukrainian" news, and many others to explore the way social media has transformed the way we fight, win, and consume wars—and what this means for the world going forward.

Lessons from Department of Defense Disaster Relief Efforts in the Asia-Pacific Region - Jennifer D. P. Moroney 2013

This study analyzes recent humanitarian assistance/disaster response operations in Burma, Indonesia, Pakistan, and Japan, and identifies lessons that can be used to improve the Department of Defense's international disaster relief capabilities.

Deep Maneuver - Jack D Kern Editor 2018-10-12

Volume 5, *Deep Maneuver: Historical Case Studies of Maneuver in Large-Scale Combat Operations*, presents eleven case studies from World War II through Operation Iraqi Freedom focusing on deep maneuver in terms of time, space and purpose. Deep operations require boldness and audacity, and yet carry an element of risk of overextension - especially in light of the independent factors of geography and weather that are ever-present. As a result, the case studies address not only successes, but also failure and shortfalls that result when conducting deep operations. The final two chapters address these considerations for future Deep Maneuver.

American Armies and Battlefields in Europe - 2018-08-17

This volume was first published by the American Battle Monuments Commission in 1938 and was republished by CMH in 1992 to commemorate the American Expeditionary Forces' seventy-fifth birthday. *American Armies and Battlefields in Europe*, a facsimile edition to commemorate the seventy-fifth birthday of the American Expeditionary Forces, is a unique, illustrated volume that captures the AEF's lessons of battle during World War I. Based on the series of battlefield tours conducted for staff officers at General John J. Pershing's headquarters, the operational chapters describe the military situation, giving detailed accounts of actual fighting supported by maps and sketches, and a summary of events and service of combat divisions. Topical chapters on the Services of Supply, the U.S. Navy, military cemeteries and memorials, and other interesting and useful facts conclude the narrative. For scholars and students of the Great War, as well as veterans and their descendants wishing to find battle sites of long ago, this guidebook remains the most authoritative and easily usable source for visitors to the AEF's battlefields. The American Battle Monuments Commission, a small independent agency established by Congress in 1923 at the request of General John J. Pershing, is the guardian of America's overseas commemorative cemeteries and memorials. Its mission is to honor the service, achievements, and sacrifice of the United States armed forces. Related products: Check out our World War I resources collection here: <https://bookstore.gpo.gov/catalog/world-war-i> Other products produced by the U.S. Army, Center of Military History can be found here: <https://bookstore.gpo.gov/agency/center-military-history-cmh>

North American Strategic Defense in the 21st Century: - Christian Leuprecht 2018-04-25

The protection of the homeland is the top priority for U.S. national security strategy. Strategic defense, however, has been an overlooked dimension in the vast literature on the U.S. strategic posture, with even less attention given to the necessity and dynamics of security collaboration within North America. Drawing on the expertise of scholars from the U.S., Canada and Mexico, the book offers a wide range of perspectives on recent trends in, and future prospects for, the military and political evolution of North American strategic defense. North American strategic defense is a topic too often taken for granted: as this excellent book shows, that is a mistake. In the 21st century, perhaps even more than the 20th, it will be an issue of cardinal importance to both the United States and Canada. Eliot A. Cohen Robert E. Osgood Professor of Strategic Studies, Johns Hopkins School of Advanced International Studies NORAD's binational command is unique, and this timely and ambitious book examines its continued relevance to North American defense against a host of new global threats. It broadens the focus of what we mean by North American defense, contemplates how we might include Mexico in various regional security arrangements, and considers the dynamics of expanded North American interdependence in the Trump era. Laura Dawson Director of the Canada Institute, Woodrow Wilson International Center for Scholars *North American Strategic Defense in the 21st Century* is an important book. This edited volume brings together a galaxy of stars, both rising and established, with outstanding credentials regarding NORAD and associated matter in the study of security. This original and well-written volume is the first of its kind since the Cold War - long overdue and impressive in contents. The chapters cover both panoramic issues and more specific matters, and the collection is essential reading for academics, policy-makers and the general public. Patrick James Dornsife Dean's Professor, School of International Relations, University of Southern California

A Modern Army Reserve for a Multi-Domain World - Lewis G. Irwin 2019-11-04

"This monograph identifies challenges and opportunities in today's US Army Reserve. Since its inception in 1908, the Army Reserve has made important, diverse, and cost-effective contributions to the Army and the Joint Force and has shown the ability to adapt in profound ways to meet emerging requirements. In the context of emerging requirements driven by the 2018 National Defense Strategy, the Army is developing its thinking on multi-domain operations and evolving complex threats in the strategic and operational environments. To meet these emerging, complex challenges, the Army Reserve must adapt again. Accordingly, the monograph offers an honest and direct assessment of the modern Army Reserve's structural realities, institutional limitations, and untapped potential, while proposing a series of 'quick wins,' 'heavy lifts,' and 'deep' reforms aimed at adapting the institution to meet our nation's twenty-first century needs" -- Publisher's web site.

Operations (ADP 3-0) - Headquarters Department of the Army 2019-09-27

ADP 3-0, *Operations*, constitutes the Army's view of how to conduct prompt and sustained operations across multiple domains, and it sets the foundation for developing other principles, tactics, techniques, and procedures detailed in subordinate doctrine publications. It articulates the Army's operational doctrine for unified land operations. ADP 3-0 accounts for the uncertainty of operations and recognizes that a military operation is a human undertaking. Additionally, this publication is the foundation for training and Army education system curricula related to unified land operations. The principal audience for ADP 3-0 is all members of the profession of arms. Commanders and staffs of Army headquarters serving as joint task force (JTF) or multinational headquarters should also refer to applicable joint or multinational doctrine concerning the range of military operations and joint or multinational forces. Trainers and educators throughout the Army will use this publication as well.

The 1973 Arab-Israeli War: The Albatross Of Decisive Victory [Illustrated Edition] - Dr. George W. Gawrych 2015-11-06

Includes 8 maps and more than 20 illustrations *Armies appear to learn more from defeat than victory. In this regard, armed forces that win quickly, decisively, and with relative ease face a unique challenge in attempting to learn from victory. The Israel Defense Forces certainly fell into this category after their dramatic victory over the combined armies of Egypt, Jordan, and Syria in the Six Day War of June 1967. This study analyzes the problems that beset Israel in the aftermath of its decisive victory in the Six Day War over the Arabs. In the 1973 War, Anwar Sadat, Egypt's president, was able to exploit Israeli vulnerabilities to achieve political success through a limited war. An important lesson emerges from this conflict. A weaker adversary can match his strengths against the weaknesses of a superior foe in a conventional conflict to attain strategic success. Such a strategic triumph for the weaker adversary can occur despite serious difficulties in operational and tactical performance. The author suggests a striking parallel between the military triumphs of Israel in 1967 and the United States in 1991. In both cases, success led to high expectations. The public and the armed forces came to expect a quick and decisive victory with few casualties. In this environment, a politically astute opponent can exploit military vulnerabilities to his strategic advantage. Sadat offers a compelling example of how this can be done.*

Forging the Sword - Benjamin Jensen 2016-02-24

As entrenched bureaucracies, military organizations might reasonably be expected to be especially resistant to reform and favor only limited, incremental adjustments. Yet, since 1945, the U.S. Army has rewritten its capstone doctrine manual, *Operations*, fourteen times. While some modifications have been incremental, collectively they reflect a significant evolution in how the Army approaches warfare—making the U.S. Army a crucial and unique case of a modern land power that is capable of change. So what accounts for this anomaly? What institutional processes have professional officers developed over time to escape bureaucracies' iron cage? *Forging the Sword* conducts a comparative historical process-tracing of doctrinal reform in the

U.S. Army. The findings suggest that there are unaccounted-for institutional facilitators of change within military organizations. Thus, it argues that change in military organizations requires "incubators," designated subunits established outside the normal bureaucratic hierarchy, and "advocacy networks" championing new concepts. Incubators, ranging from special study groups to non-Title 10 war games and field exercises, provide a safe space for experimentation and the construction of new operational concepts. Advocacy networks then connect different constituents and inject them with concepts developed in incubators. This injection makes changes elites would have otherwise rejected a contagious narrative.

Department of Defense Development and Integration of Air-sea Battle Strategy, Governance and Policy Into the Services' Annual Program, Planning, Budgeting and Execution (PPBE) Process - United States. Congress. House. Committee on Armed Services. Subcommittee on Seapower and Projection Forces 2014

What Role Can Land-Based, Multi-Domain Anti-Access/Area Denial Forces Play in Deterring Or Defeating Aggression? - Timothy M. Bonds 2017

This report examines the role that land-based, multi-domain anti-access/area denial forces can play in helping the U.S. and its allies and partners deter or defeat aggression in the western Pacific, European littoral areas, and the Persian Gulf.

U.S. Indo-Pacific Command - Motohiro Tsuchiya 2022-11-01

The purpose of this book is to introduce readers to INDOPACOM, which is responsible for U.S. military operations in a region covering approximately 50 percent of the Earth from the Pacific Ocean to the Indian Ocean. INDOPACOM has not received much attention in Japan compared to USFJ or the US Seventh Fleet. This book shines a spotlight on INDOPACOM in an effort to promote an understanding of its various aspects. The mission of INDOPACOM is to protect U.S. territory, people, and national interests. However, it also includes protection of the countries within its geographic scope that are U.S. allies and security partners. INDOPACOM and its precursor Pacific Command, established in 1947, have always been major contributors to the peace and safety of Japan in the post-World War II era. In view of the importance of U.S. interests in Northeast Asia, the region also has two Sub-Unified Combatant Commands called United States Forces Japan (USFJ) and United States Forces Korea (USFK). Each of these organizations strives to strengthen the relationship with the Japan Self-Defense Forces and the Republic of Korea armed forces. Together, the United States, Japan and our partners around the globe will continue to safeguard the rules-based security order that has underpinned peace and prosperity for decades.

Outplayed - U. S. Army War College 2016-11-09

Sponsored by the Army Capabilities Integration Center and in collaboration with the Joint Staff's Deputy Directorate for Global Operations (Strategic Multi-Layer Assessment Branch), this report examines the emergence of gray zone competition and conflict as important pacers for U.S. defense strategy. The authors argue that gray zone challenges are unique defense-relevant

issues sharing three common characteristics-hybridity, menace to defense and military convention, and profound and paralyzing risk-confusion. This report and its authors offer an important opening venture into a vexing strategic question for senior defense and military leadership on the subject of gray zone threats. Namely, how can the American defense enterprise adjust to an era of relentless revisionist and rejectionist opposition to U.S. power? On the one hand, purposeful U.S. competitors pursue meaningful revision of the U.S.-led status quo through campaign-quality combinations of influence, intimidation, coercion, and aggression.

Leadership - Christopher Kolenda 2021-09-20

The late Lt. General Harold Moore (USA, Ret.) said it's the "absolute best book on military leadership in peace and war." This book is for military leaders who want to inspire their teams to achieve their best in combat and peacetime. This wide-ranging anthology brings together noted military minds as they examine the crucial role of leadership in combat, relate the lessons learned, and apply the principles to the stressful world of business. The book covers classic and modern concepts of leadership and uses case studies from Alexander the Great through post-9/11 wars to illustrate the principles of leadership in concrete historical contexts. The most important, most penetrating analysis of military leadership to emerge in a generation, this seminal work features leaders of the armed forces as they learn from the past and present and look toward the future. This edition is fully updated with inclusive language and chapters that speak to leading in a diverse world and organized with summary points for each chapter for a quick overview of essentials.

Parameters - 2015

Foreign Policy Begins at Home - Richard N. Haass 2014-04-08

A rising China, climate change, terrorism, a nuclear Iran, a turbulent Middle East, and a reckless North Korea all present serious challenges to America's national security. But it depends even more on the United States addressing its burgeoning deficit and debt, crumbling infrastructure, second class schools, and outdated immigration system. While there is currently no great rival power threatening America directly, how long this strategic respite lasts, according to Council on Foreign Relations President Richard N. Haass, will depend largely on whether the United States puts its own house in order. Haass lays out a compelling vision for restoring America's power, influence, and ability to lead the world and advocates for a new foreign policy of Restoration that would require the US to limit its involvement in both wars of choice, and humanitarian interventions. Offering essential insight into our world of continual unrest, this new edition addresses the major foreign and domestic debates since hardcover publication, including US intervention in Syria, the balance between individual privacy and collective security, and the continuing impact of the sequester.

Multiple Dilemmas - Miranda Priebe 2021-01-31

The authors examine potential command-and-control impediments to multidomain operations and propose alternative models for joint all-domain command and control.

Brigade Combat Team - Department of the Army 2019-12-08